



Collaborative Discharge Planning Meeting Procedure

Before the meeting

<input type="checkbox"/>	Identify the most appropriately skilled person from the MDT to facilitate the meeting. <i>Note: The facilitator requires appropriate skills in group work and therapeutic communication^{1,2}</i>
<input type="checkbox"/>	The meeting facilitator (or delegate) to take responsibility for meeting scheduling, invitations, and coordination. Ideally, this person should act as the primary contact point for the family. ¹
<input type="checkbox"/>	When inviting the patient and family members, the meeting facilitator should spend time with them to complete the Family Meeting Planning Outline (Appendix A) to: <ul style="list-style-type: none"> • Outline the purpose and objectives of the family meeting; • Establish what is expected of the patient and their family (e.g. to give or receive information, to hear a decision or help make it);³ • Identify how the patient and their family can be supported to actively engage in the meeting (e.g. any individual considerations for communication, availability of communication aids); • Ensure the patient is aware of relevant disability advocacy services, mental health advocacy services, interpreter services, Aboriginal Liaison Officer services. <i>Note: Use the patient's interpretation of family, i.e., those who are closest to the patient in terms of affection¹</i>
<input type="checkbox"/>	Identify the most relevant participants; potential attendees include: ^{1,4} <ul style="list-style-type: none"> • The patient • Family members, informal support person/s and/or legal guardian • Hospital social worker • NDIS support coordinator • Allied health team members (e.g. physiotherapists, occupational therapists, speech pathologists, dieticians) <ul style="list-style-type: none"> ○ Consider inpatient and NDIS-funded community therapists • Delegate from the patient's medical team • Nursing staff (e.g. Nurse Unit Manager or community-based nurse) • A representative from the NDIA (for a NDIS planning meeting)⁵ • Behaviour Support Practitioner. <i>Note: only key professionals should be invited, based on the identified needs of the patient and the family, so they do not feel overwhelmed.¹</i>
<input type="checkbox"/>	Logistical arrangements: <ul style="list-style-type: none"> • Select a time & date that allows ample notice to maximise attendance.¹ • If possible, book a meeting room; the ideal setting is private and quiet, with chairs arranged in a circle or around a table. <i>This promotes collaboration rather than opposition⁶, and encourages emotional safety.</i>
<input type="checkbox"/>	If a member of the MDT is unable to attend, they are to write a brief recommendation and appoint a proxy to present this at the meeting. This can be documented on the Collaborative Discharge Planning Meeting Summary (Appendix B).
<input type="checkbox"/>	Meeting facilitator to: <ul style="list-style-type: none"> • Bring the completed Collaborative Discharge Planning Meeting Outline (Appendix A); along with the Collaborative Discharge Planning Meeting Summary (Appendix B), and Collaborative Discharge Meeting Action Plan (Appendix C). • Be prepared to respond if attendees become distressed during the meeting, and plan ways to manage their emotional responses.¹

During the meeting

□	<p>Introduction</p> <p>Meeting facilitator to:¹</p> <ul style="list-style-type: none"> • Thank everyone for attending, introduce him/herself, invite others to introduce themselves and state their role. • Establish ground rules in a non-patronising way (e.g. each person will have a chance to ask questions and express views; however, could one person please speak at a time; request no interruptions such as phones). • Indicate the duration of the meeting (recommended maximum time of 60 minutes). • Introduce the documentation forms (Appendix B and C) and identify a note-taker, to document outcomes and actions allocated to all involved. <p><i>Note: Meeting notes can partially compensate for non-attendance.</i></p>
□	<p>Clarify the purpose of the meeting</p> <p>Meeting facilitator to:¹</p> <ul style="list-style-type: none"> • Briefly outline the purpose of the meeting. • Confirm with the patient and their family members that they understand the purpose of the meeting. • Ask the patient and their family if they have any other concerns, and prioritise what will be addressed during this meeting. <ul style="list-style-type: none"> ○ <i>Note: other concerns can be addressed on a one-on-one basis or future meeting.</i> • Clarify if specific decisions need to be made (e.g. discharge destination) and who is involved in decision making i.e. establish whether there are any concerns about the patient's decision-making capacity, and whether they have a guardianship order in place. • Reframe questions and topics throughout the meeting to ensure the patient and family members understand.
□	<p>Progress report</p> <p>Meeting facilitator to:¹</p> <ul style="list-style-type: none"> • Facilitate a 'round robin' where clinicians provide an overview of their professional role, a progress report, and recommendations for discharge, such as support needs and referrals (e.g., outpatient medical follow-up, ongoing rehabilitation, wound care) • Invite same from patient and/or family member. • Ask the patient and each family member if they have any questions about the patient's health status, plan and prognosis. • When the family are discussing a patient that lacks decision-making capacity, each family member can be invited to offer their opinion/ideas about the patients wishes (be prepared for differing opinions and conflict). <p><i>E.g. What do you think your relative/friend would choose if they could speak for themselves? Considering that knowledge, what do you think should be done?</i></p>
□	<p>Future planning</p> <p>Meeting facilitator to:¹</p> <ul style="list-style-type: none"> • Introduce the goal setting section of the Collaborative Discharge Planning Meeting Action Plan (Appendix C). • Summarise any areas of consensus, disagreements, decisions, and the ongoing plan (i.e., clarify next steps), and seek endorsement from attendees <i>e.g. Are we all clear on the next steps?</i> • Emphasize positive outcomes arising from the meeting. • Offer final opportunity for questions, concerns, or comments <i>e.g. Are there any questions you have that haven't been answered yet?"</i>. • Identify one family spokesperson for ongoing communication. • Thank everyone for attending.

<input type="checkbox"/>	Designated note taker to: <ul style="list-style-type: none"> • Record on the Collaborative Discharge Planning Meeting Summary (Appendix B) and Collaborative Discharge Planning Meeting Action Plan (Appendix C); ensure these are completed by the end of the meeting. • These documents are to include: <ul style="list-style-type: none"> ▪ Who was present. ▪ What decisions were made (confirmed or pending). ▪ Tasks to be completed. ▪ Name of people allocated to tasks & their contact details. ▪ Timeframes for each task. ▪ Any follow-up communication required, timeframe for this, process of how this will occur (e.g. telephone calls, future meeting). • Provide 2 x copies for the patient and their family members (one to take home, one to keep with the patient at their bedside). • Place original in the patient's medical record for all staff to access.
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After the meeting

<input type="checkbox"/>	Meeting facilitator to check in with patient and/or family within 48 hours to determine if the meeting was helpful. ¹ <i>E.g. Did you feel you were able to voice your preferences and concerns? Do you have any follow up questions?</i>
<input type="checkbox"/>	Meeting facilitator to maintain contact with the key family spokesperson, including organizing any follow-up meetings or telephone calls as required.

References

1. Queensland Health. *Work Instruction: Family meeting within 72 hours*. Clinical Excellence Queensland; 2019. Accessed May 5, 2022. <http://staging.clinicalexcellence.qld.gov.au/sites/default/files/docs/resources/dementia-discharge/dementia-discharge-family-meeting-wi.pdf>
2. Gursansky D, Kennedy R, Camilleri P. *The Practice of Case Management: Effective Strategies for Positive Outcomes*. Routledge; 2012. Accessed May 10, 2022. doi: 10.4324/9781003118183. pp. 111-113.
3. Schoeb V, Staffoni L, Keel S. Influence of interactional structure on patient's participation during interprofessional discharge planning meetings in rehabilitation centers. *J Interprof Care*. 2019;33(5):536-545. doi:10.1080/13561820.2018.1538112
4. Exceptionally Complex Support Needs Program. *Hospital discharge pathways for support coordinators webinar*. Nulsen group; 2021. Accessed May 10, 2022. <https://ecsn.nulsen.com.au/wp-content/uploads/2021/09/Hospital-discharge-for-support-coorindators-webinar.pdf>
5. Summer Foundation. *Collaborative Discharge Approach – Practice Guide*. Summer Foundation; 2020. Accessed May 10, 2022. <https://www.summerfoundation.org.au/wp-content/uploads/2019/12/CDA-guide-17.4.20.pdf>
6. Durocher E, Gibson B, Rappolt S. Mediators of marginalisation in discharge planning with older adults. *Ageing Soc*. 2017;37(9):1747–1769. doi:10.1017/S0144686X16000593